

#### Economies of scale in biogas and organizational consequences: Common case study

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## Economies of scale in biogas and organizational consequences: Common case study

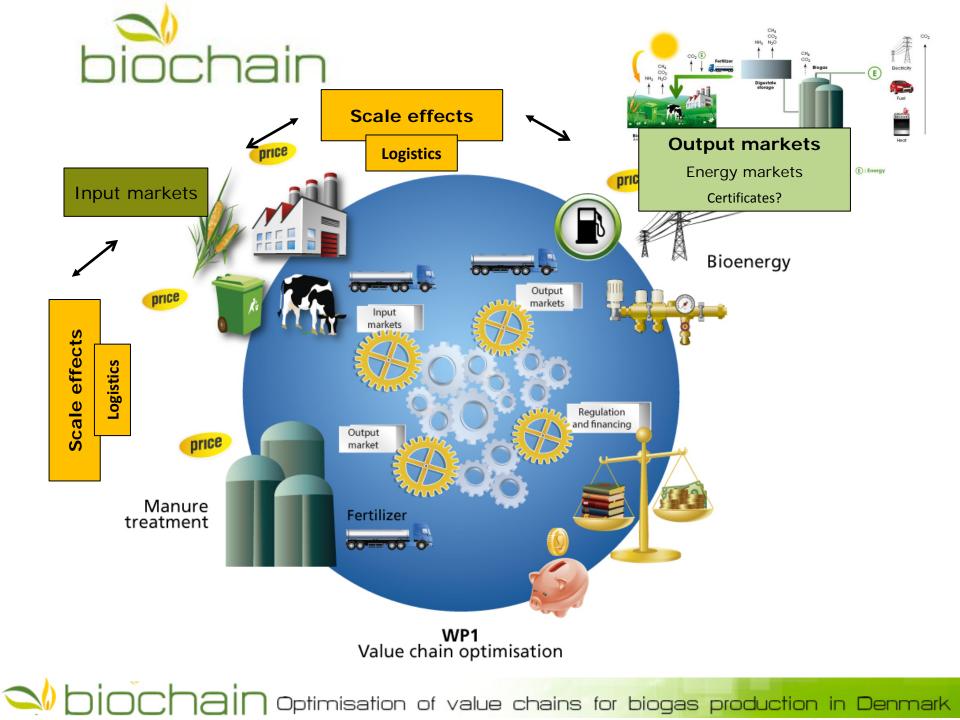
October 28, 2014 Joint BioChain and BioValueChain workshop October 27-29, 2014 Aarhus University, Foulum

Henrik Klinge Jacobsen



#### DTU Management Engineering

Department of Management Engineering



## Scale effects – economies of scale

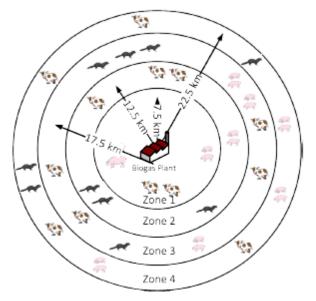
Collection costs and density of resources

 trade off between distance and size of resource



- Scale of biogas plant
  - economies of scale capex expected

- Scale of upgrading facility and costs
  - storage cost
  - small scale no upgrade
  - large scale upgrade opex and capex



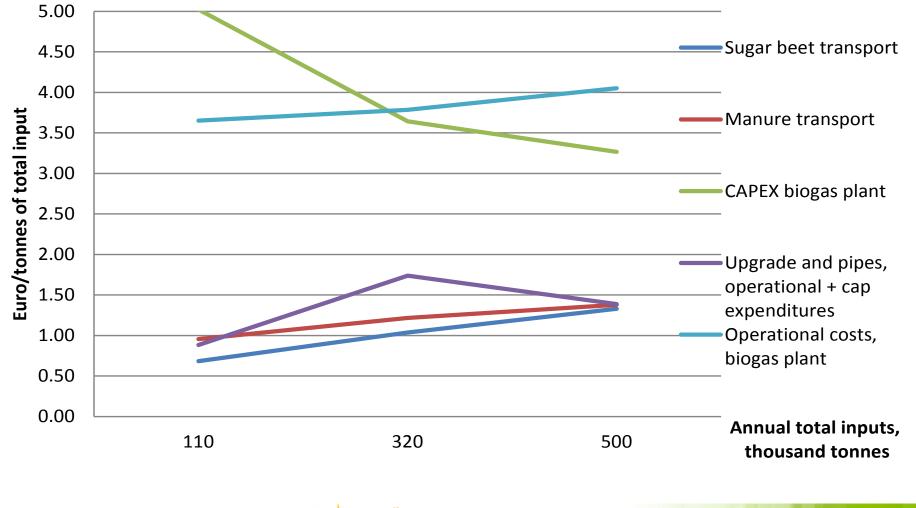
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**Biogas** Plant

# Trade off between rising operational and transport costs against reduced capital costs



**Cost contribution and scale 12½% sugar beet** 



## Transport costs: Tree scales of plant size and 3 cases of sugar beet inputs



### Cost consist of transport time and loading

- Loading costs independent of scale but much higher for beet
- Transport time only dependent on distance (50 km/h)
- Capacity of beet carrier slightly lower than for manure but hourly costs also lower

### Scaling up the plant size

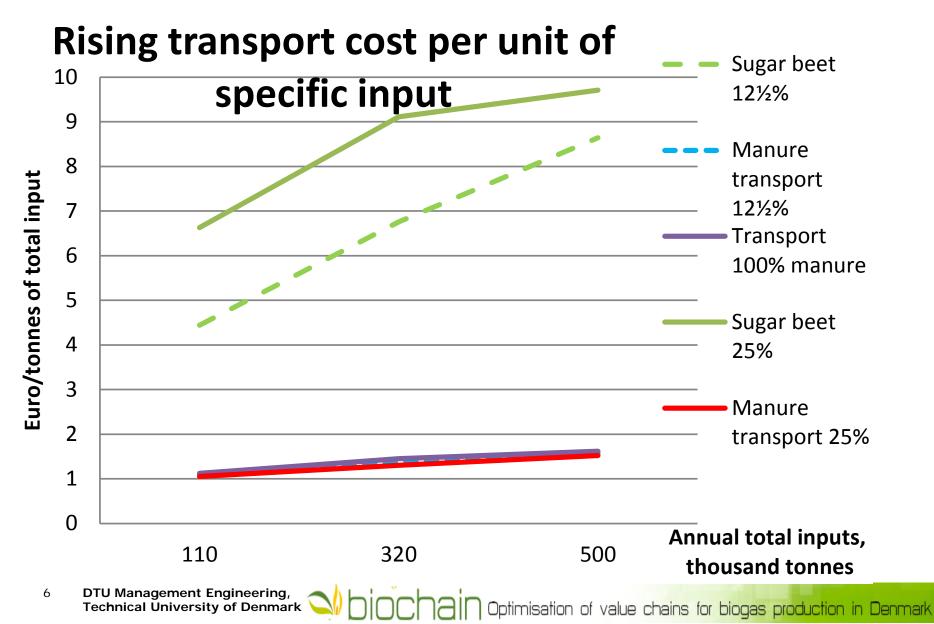
 Per unit cost increase for all 3 cases because average transport distance increase: from 6 km to 10 km for manure 100%; from 23 km to 61 km for beet in the 12½% case; and from 43 km to 71 km in the 25% case

#### Increasing the share of beet

- With increased beet share the unit cost increase a lot since the unit cost for beet transport is much higher than for manure
- For high beet share the unit cost also increase faster with larger plant size - because the effect of inceased transport distance is more pronounced for beet (especially from 110-320kt)

# Tree scales of plant size and 3 cases of sugar beet inputs





#### Tree scales of plant size and 3 cases of sugar beet inputs **Rising transport cost per unit of input** 4.50 Sugar beet 4.00 transport 121/2% 3.50 Euro/tonnes of total input Manure transport 3.00 12½% Transport 2.50 100% manure 2.00 12½ Total transport 1.50

1.00

0.50

0.00

110

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500

320

25% Total

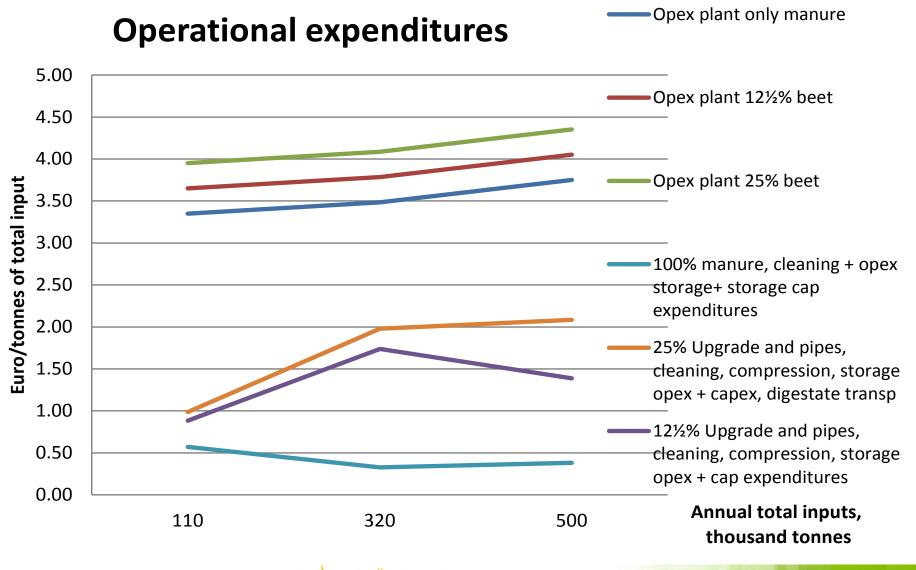
transport

Annual total inputs,

thousand tonnes

## **Operational expenditures and scale effects**





## **Operational expenditures and scale effects**



#### Operational costs constitute an important part of total costs

- includes wages and salary (also for handling of inputs transport)
- includes other material inputs than input to biogas reactor
- includes process heat and electricty

#### Scaling up the plant size

 Scale effects for opex at plant are slightly negative as they increase the unit costs (this deserves more attention/check)

#### Increasing the share of sugar beet

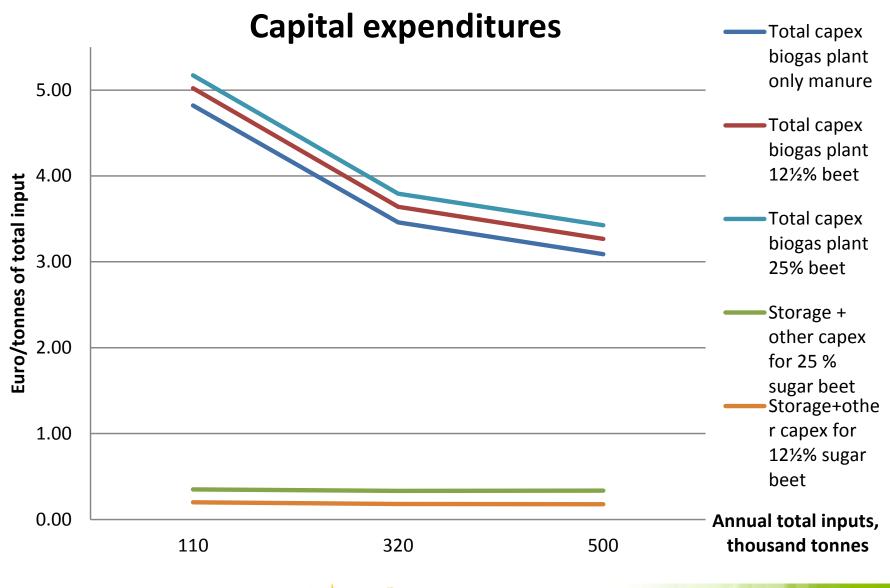
- only increases the plant unit costs proportionally for all the plant sizes

#### Scaling up plant size involves additional opex at output level

- cleaning of gas, storage very little for pure manure
- cleaing, upgrade and compression (losses) increase when scale shifts to upgrade for natural gas grid
- shift involve negative scale effect but from 320 to 500kt positive scale effect for 12½% sugar beet (due to capex of upgrade facility)

## Capital expenditures and economies of scale





# Capital expenditures show large economies of scale effects



#### Plant size and capex

- Economies of scale primarily achieved for this cost component
- Largest effect from 110 320kt size
- This scale effect outweigh the negative scale effects from transport costs and the slightly negative effect from opex

### Increasing the share of sugar beet

- adds a proportional cost per unit due to investment in storage and pretreatment/handling equipment
- no cost advantages or disadvantages of scale in this investment (could be further investigated)

## Sensitivity and main parameters

### Transport costs

- Concentration of input resources in general farm structure and economic conditions
- Sugar beet will be cultivated closer to plant in time

#### Input costs

- Price of manure uncertainty high and regulation dependent (environmental, animal restrictions)
- Price of sugar beet dependent on alternative use (biofuel) and cost of alternatives (for cattle etc.) - world market links

#### • Output

- Volume uncertainty of given process should be low? at annual output level
- Price of gas for upgraded quantity the uncertainty in this 1/3 of revenue is high
- Price support if granted/approved it is stable
- Price digestate etc. high uncertainty
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All costs, Euro/Tonnes					
Ratio\Scale	110	320	500		
0/100	15.89	14.75	14.87		
12½/87½	20.69	20.91	20.91		
25/75	25.90	26.60	26.95		

The cost advantage from capex declining is outweighed by rising operational and transport costs



- Cost reducing effect in scaling biogas plant size 110 00 to 500 00 tonnes (capex per input unit is reduced 35%, 0/100 mix)
- Negative scaling effect for transport costs (increase 45% for manure and 96% for sugar beet)
- Net effect (trade-off) result in equal costs per unit of the 320 000 t case and the 500 000 t case:
  - the benefit of scaling to 500 000 t (biogas plant capex + upgrade plant capex) is outweighed by the increase in transport costs

# Positive scale effects are only dominating the net result for the pure manure case

#### **Overall economic results**

Net-income, Euro/Tonnes				
Ratio\Scale	110	320	500	
0/100	-0.42	0.72	0.78	
121⁄2/871⁄2	3.99	4.23	4.23	
25/75	-4.34	-4.68	-5.03	

Table 1 Net annual result per tonnes of inputs

The case with the highest profit is the 12½ % sugar beet case with a capacity of 500000 tonnes even though there are no particular scale effect here