**DTU Library** 



Environmental sustainable decision making – The need and obstacles for integration of LCA into decision analysis

Dong, Yan; Miraglia, Simona; Manzo, Stefano; Georgiadis, Stylianos; Sørup, Hjalte Jomo Danielsen; Boriani, Elena; Hald, Tine; Thöns, Sebastian; Hauschild, Michael Zwicky

Published in: Environmental Science and Policy

Link to article, DOI: 10.1016/j.envsci.2018.05.018

Publication date: 2018

Document Version Peer reviewed version

Link back to DTU Orbit

Citation (APA):

Dong, Y., Miráglia, S., Manzo, S., Georgiadis, S., Sørup, H. J. D., Boriani, E., Hald, T., Thöns, S., & Hauschild, M. Z. (2018). Environmental sustainable decision making – The need and obstacles for integration of LCA into decision analysis. *Environmental Science and Policy*, 87, 33-44. https://doi.org/10.1016/j.envsci.2018.05.018

#### General rights

Copyright and moral rights for the publications made accessible in the public portal are retained by the authors and/or other copyright owners and it is a condition of accessing publications that users recognise and abide by the legal requirements associated with these rights.

- Users may download and print one copy of any publication from the public portal for the purpose of private study or research.
- You may not further distribute the material or use it for any profit-making activity or commercial gain
- You may freely distribute the URL identifying the publication in the public portal

If you believe that this document breaches copyright please contact us providing details, and we will remove access to the work immediately and investigate your claim.

# Environmental sustainable decision making- the need and obstacles for

- integration of LCA into decision analysis
- 4 Yan Dong<sup>a,b,\*</sup>, Simona Miraglia<sup>a,c1</sup>, Stefano Manzo<sup>a,d</sup>, Stylianos Georgiadis<sup>a,e</sup>, Hjalte Jomo Danielsen Sørup<sup>a,f</sup>, Elena
- 5 Boriani<sup>a,g</sup>, Tine Hald<sup>a,g</sup>, Sebastian Thöns<sup>a,c</sup>, Michael Z Hauschild<sup>a,b</sup>
- 6 a. Global Decision Support Initiative, Technical University of Denmark, DK-2800 Kgs. Lyngby, Denmark
- 7 b. Quantitative Sustainability Assessment, Department of Management Engineering, Technical University of Denmark, 8 DK-2800 Kgs. Lyngby, Denmark
- 9 c. Structural Engineering, Department of Civil Engineering, Technical University of Denmark, DK-2800 Kgs. Lyngby, 10 Denmark
- 11 d. Transport Modelling, Department of Management Engineering, Technical University of Denmark, DK-2800 Kgs. 12 Lyngby, Denmark
- 13 e. Statistics and Data Analysis, Department of Applied Mathematics and Computer Science, Technical University of 14 Denmark, DK-2800 Kgs. Lyngby, Denmark
- f. Urban Water Systems, Department of Environmental Engineering, Technical University of Denmark, DK-2800 Kgs. 15 16 Lyngby, Denmark
- 17 g. National Food Institute, Technical University of Denmark, DK-2800 Kgs. Lyngby, Denmark
- 18 \* Corresponding Author. Tel: +45 4525 4417; E-mail: vado@dtu.dk

#### 19 Highlights

- 20 Extensive range of environmental impacts is rarely considered in decision analysis.
- 21 LCA can provide sophisticated environmental profiles of decision alternatives.
- LCA and other decision analysis tools have different goals, principles and systems. 22
- 23 Consistency of study system between LCA and other tools is the key for integration.

#### 24 Abstract

- 25 Decision analysis is often used to help decision makers choose among alternatives, based on the
- 26 expected utility associated to each alternative as function of its consequences and potential impacts.
- 27 Environmental impacts are not always among the prioritized concerns of traditional decision making.

<sup>&</sup>lt;sup>1</sup> Current address: Division of Reliability, Dynamics and Marine Engineering, Department of Civil Engineering, Aalborg University, Thomas Manns Vej 23, 9220 Aalborg Ø

28 This has fostered the development of several environmental problems and is nowadays a reason of 29 concern. Life Cycle Assessment (LCA) can assess an extensive range of environmental impacts 30 associated with a product or service system and supports a life cycle perspective on the alternative 31 products or service systems, revealing potential problem shifting between life cycle stages. Through 32 the integration with traditional risk based decision analysis, LCA may thus facilitate a better informed 33 decision process. In this study we explore how environmental impacts are taken into account in 34 different fields of interest for decision makers to identify the need, potential and obstacles for 35 integrating LCA into conventional approaches to decision problems. Three application areas are used 36 as examples: transportation, flood management, and food production and consumption. The analysis 37 of these cases shows that environmental impacts are considered only to a limited extent in traditional 38 evaluation of transport and food projects. They are rarely, if at all, addressed in flood risk management. 39 Hence, in each of the three cases studied, there is a clear need for the inclusion of a better and 40 systematic assessment of environmental impacts. Some LCA studies have been conducted in all three 41 research areas, mainly on infrastructure and production systems. The three cases show the potential 42 of integrating LCA into existing decision analysis by providing the environmental profiles of the 43 alternatives. However, due to different goals and scopes of LCA and other decision analysis 44 approaches, there is a general lack of consistency in study system scoping in terms of considered 45 elements and boundaries, in uncertainty treatment, and in applied metrics. In the present paper, we 46 discuss the obstacles arising when trying to integrate LCA with conventional evaluation tools and we 47 propose a research agenda to eventually make such integration feasible and consistent.

#### 48 **Keywords**

49 Decision analysis, Life cycle assessment, Cost benefit analysis, Risk assessment, Decision support

#### 50 1. Introduction

- 51 Decision support systems are often used to guide decision makers towards the best decision. Decision
- 52 theory as mathematical basis of decision making under uncertainty was formulated in the 20<sup>th</sup> century.
- 53 Following a structured methodology, it aims at selecting one out of different available alternatives,
- 54 based on the consequences associated to each alternative. Due to different context of application in
- 55 several scientific disciplines, different approaches may be used in the specific field of application.
- 56 Risk-based decision making, as one of the widely used approaches, has been used to address the
- 57 concern for human, societal, economy and ecosystem health when exposed to unfavorable events, e.g.
- 58 natural hazards, contamination etc. (Klüppelberg et al., 2014). Cost benefit analysis (CBA) is another
- 59 approach, used to identify the alternative that can achieve a particular goal with lowest cost (Mishan
- 60 and Quah, 2007). In parallel or in combination with CBA, Multi-criteria analysis (MCA) is often used 61 to evaluate the alternatives based on a set of measurable criteria (Figueira et al., 2005). These
- 62 approaches are broadly used in both public and private sectors with a particular aim: to help decision
- 63 makers choose the most appropriate alternative to achieve their goals, according to a certain set of
- 64 criteria.
- Among these concerns and criteria, environmental problems are not well represented. This has caused 65
- tremendous problems in the past, examples being the London fog in last century and acid rains. The 66

former one is a result of burning soft coal for heating, while the later one comes from the excessive emission of SO<sub>2</sub> and NO<sub>X</sub> mainly from the burning of fossil fuels. These phenomenon happen because there is not enough awareness of the potential damages, which leads to the lack of relevant control measures. These environmental problems could have been avoided if the life cycle perspective of environmental impacts associated with the energy product use are considered beforehand. To reduce the occurrence of similar events, many regulations and proposals have appeared afterwards (Kahn, 2007), acting towards precautionary purposes, with different environmental focus and decision analysis prospective in specific sectors. For example, noise problems have traditionally been considered in transportation decision analysis (European Commission, 2014). Pathogen and chemical impacts on human health have conventionally been taken into account in food safety decisions (FAO and WHO, 2005). Impacts on climate change have recently been considered in decision analysis for e.g. flood management, and transportation planning. Note that a wide range of environmental impacts may arise as a consequence of man-made activities (e.g. climate change, eutrophication, acidification, etc.). For the sectors mentioned above and the majority of other sectors, focus has been on a rather limited selection of environmental impact categories following regulations and proposals. Some attempts exist on accounting for a broader selection of environmental impact categories, via approaches such as MCA (Halsnæs et al., 2015; Munda, 2005). However, it is not common to see a decision analysis that covers an extensive set of environmental impacts for the alternatives, which can sometimes lead to controversial results. For example, when facing several alternatives in a transport project, the best alternative according to CBA may not have the best environmental performance, due to e.g. neglecting environmental impacts from the life span of vehicles and infrastructures (Chester and Horvath, 2009). Were these to be included through taking a life cycle perspective, the preferred alternative may turn out to cause more damages on ecosystems, and the cost for amending such damages may be more than the savings on the infrastructures. Without having proper environmental impact assessment in decision analysis, such information cannot be revealed and the decision making will be misguided. The lack of such practice may be ascribed to the lack of a common understanding of the needs and of the possible ways to integrate the relevant environmental impacts into existing decision analysis tools.

67

68 69

70

71

72

73

74

75

76

77

78

79

80

81

82

83

8485

8687

88

89

90

91

92

93

94

95

96 97

98

99

100101

102

103104

105

106

107

Many methods and tools were developed or adapted to assess environmental impacts, including e.g. Environmental Impact Assessment, Life Cycle Assessment (LCA), input-output analysis, etc. Zijp et al. (2017) summarized the methods available for assessing environmental sustainability and provides a model for the selection of suitable method corresponds to the decision context. LCA standards out for its inclusive of cradle to grave perspective, flexibly in spatial scale, and its feasibility of application during product development and commercial stages. With its life cycle-based systems perspective and broad coverage of environmental impacts, LCA is indeed a promising tool for assessing environmental sustainability (Sala et al., 2013). It quantifies resource use and environmental impacts that are associated with a product or service into an extensive set of impact categories (EC-JRC, 2010). LCA is currently the most mature with its basic principles laid down in an international set of standards (ISO 14040/14044) (Kloepffer, 2008). It has been adopted by public sectors for e.g. prioritizing research in energy sector in USA (Bosso et al., 2012) and implementing sustainable strategies in EU (European Commission, 2016). Private sectors also use LCA frequently for choosing

- the environmentally friendly alternatives, materials and services and for communicating via 108
- 109 environmental product declarations or ecolabels. However, LCA is not a legal requirement in any
- 110 regulatory context (Bosso et al., 2012; European Commission, 2016). It has the potential to give a
- 111 good overview of environmental impacts related to each decision alternative, to be taken into account
- 112 in decisions.
- Taking some specific research disciplines as example, the aim of this study is to: 1) explore how 113
- 114 environmental impacts are taken into account in the current decision analysis approaches; 2) review
- 115 the application of LCA in those fields and 3) explore the need, obstacles and potential for integrating
- 116 LCA into decision analysis. First, decision analysis theory and LCA will be introduced. Then we will
- 117 look into three specific research disciplines, namely flood management, transport projects and food
- production and consumption to address the aim of the study. These three research fields have high 118
- 119 societal relevance, and there is a strong need for considering environmental perspectives in their
- decision analysis. They have different conventional decision analysis approaches that represent a 120
- 121 variety of challenges for the integration of LCA.

#### 2. Decision analysis

122

- 123 The ultimate goal of decision making is to select one out of different available alternatives, which
- 124 most likely leads to the most favorable outcome. Due to the uncertainty, we cannot identify the
- optimal choice by means of deterministic values (Faber, 2008). Therefore, decision analysis aims at 125
- evaluating alternatives based on the changes that they operate on expected utility associated to the 126
- 127 performance of system, i.e. the benefits and the consequences. This facilitates objective and informed
- 128 decisions by enclosing the decision process into a structured methodology, giving a mathematical
- 129 representation to the evaluation process aiming at identifying the most favorable outcome with respect
- 130 to possible alternatives.
- 131 According to Keeney (1982), any decision problem can be structured following four main steps as
- shown in Figure 1. The first step scope definition of the decision problem is of key importance, 132
- 133 because choices and assumptions made in this phase will influence the entire decision process.
- Therefore, it is important to get a clear definition of the decision problem, the expected improvement 134
- (objectives) from the Decision Maker (DM) and the identification of the feasible and affordable 135
- alternatives out of all possible ones. The scenario identification phase (phase two) includes 136
- forecasting of the impact of each alternative on the performance of the system (though modelling 137 and/or data collection and analysis) and the uncertainty characterization, quantification and
- 139 propagation. The third phase refers to the quantification of DM's preferences. Preferences represent
- how attractive, valuable, convenient and favourable the DM judges the alternatives to be with respect 140
- 141 to their impact on the system (Raiffa and Schlaifer, 1961). This value trade-off and risk attitude of
- 142 the DM is translated into an objective function (utility function) representing a weighted average of
- 143 the utility associated to all possible outcomes (French and Rios Insua, 2000; Raiffa and Schlaifer,
- 144 1961). The optimal alternative will be the one maximizing the expected value of the utility function.
- Phase four, deals with the optimization of the utility function and sensitivity analysis to assure 145
- 146 robustness and consistency of the solution. The four steps in Keeney (1982) represent, however, a

very general decision problem paradigm. In real decision analyses, feedback loops and iterations are required as will also be shown in Figure 2.

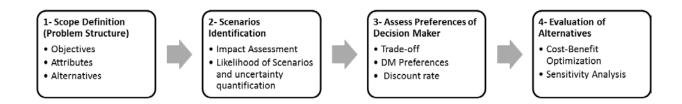


Figure 1. Steps of the Decision Making Process, adapted from Keeney (1982)

Uncertainty, which refers to the incompleteness of knowledge or the lack of understanding, affects largely the decision process. Variability, i.e. aleatory uncertainty, describes the inherent variations and randomness of the quantity, process or system of interest and it cannot be eliminated. Temporal, spatial or inter-object variations are some of the -not mutually exclusive- categories of variability. Epistemic uncertainty is caused by lack of knowledge and can be reduced e.g. by means of further measurement or study of the quantity, process or system. Where epistemic uncertainty and variability occur may vary, but two types are widely mentioned: model uncertainty and parameter uncertainty. Model uncertainty captures the imperfect representability of the true processes and systems. Parameter uncertainty refers to the lack of knowledge of the exact parameter value in a model. Other classifications and terminologies of uncertainty exist (e.g. Faber, 2012; Funtowicz and Ravertz, 1990; Kiureghian and Ditlevsen, 2009; Walker et al., 2003), that we do not further discuss in the paper. These include statistical uncertainty and scenario uncertainty, while errors, e.g. measurement and human errors, are often considered as uncertainty sources. Regardless of location and source, epistemic uncertainty and variability need to be properly treated throughout an analysis and communicated.

## 2.1 Risk-based decision analysis

Risk arises whenever there is uncertainty on potentially adverse events causing unfavourable consequences, within a specific time frame (JCSS, 2008). Risk-based decision making is a widely used tool to assess performance and evaluate policies for complex systems and services where potential risks exist. For instance, it is often applied to answer the decision problem such as choice of mitigation policies against natural disasters (earthquakes, floods etc.) and evaluation of food safety.

There are various definitions of risk, which may be defined as "combination of the consequences of an event (including changes in circumstances) and the associated likelihood of occurrence", following ISO31000:2009. The evaluation of the risk can be formalized in different procedures according to the specific field of application. The ISO31000:2009 represents the general reference framework for risk management in industrial applications while ISO2394:2015 is the reference standard for both reliability and risk based decision making concerning design and assessment of structural systems. Figure 2 shows the two ISO standard frameworks, where ISO2394:2015 provides a more detailed description of the assessment procedure. The evaluation of risk analysis results, with respect to

acceptance risk criteria defined by current regulations - e.g. Seveso III (European Union, 2012), REACH (EU, 2006), EUROCODE0-to-8 (CEN 1990:2002) etc.- or in some cases by engineering judgment, is an important phase in identifying the mitigation strategy based on the possible alternatives. Risk assessment can be conducted in a qualitative way, semi-quantitative or quantitative way. Uncertainty is widely analyzed in quantitative risk-based decision analysis (Bedford and Cooke, 2001; Klüppelberg et al., 2014) but less or not at all analyzed in qualitative and semi-quantitative risk assessment.

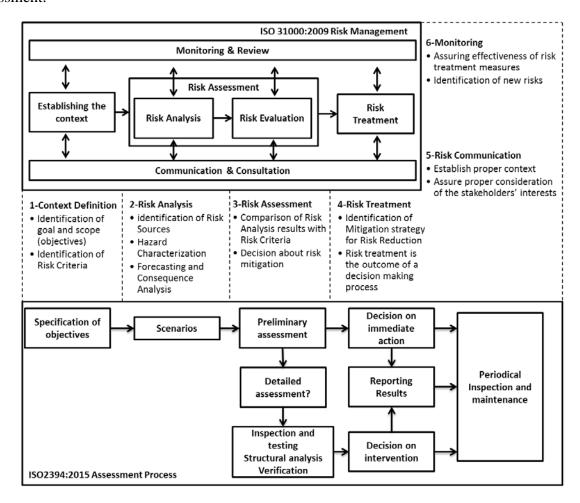


Figure 2. Parallel between Risk Management Framework adapted from ISO 31000:2009 and Assessment Framework adapted from ISO2394:2015

#### 2.2 Cost-benefit analysis

Cost-benefit analysis (CBA) has been widely used to rank alternatives when the decision problem is structured in deterministic terms. CBA assumes that for each alternative, a specific consequence can be assigned in terms of cost and different benefits. In addition, we can assume that the measures of the different benefits are of such nature that they cannot be simply summed up and that the DM puts a limitation to the available budget to achieve a certain improvement. The best alternative will be the one whose cost does not exceed the available budget and whose benefits fulfil minimum "aspiration levels" (Keeney and Raiffa, 1993). By applying CBA, the benefits are converted into one metric using conversion factors, so that they can be summed up in one equivalent benefit. The alternatives are then

ranked according to e.g. benefit-cost ratio and net present value. It is intuitive that CBA simplifies the evaluation of alternatives, especially considering that sometimes the conversion of the benefits into one measure can be very difficult to perform in rigorous terms. Additional limitations arise since both costs and benefits are often monetarized in CBA by deterministic values, where uncertainty of those values are not always available. CBA has been used in combination with risk management especially in flood management, where the probability distribution of the consequences associated with each alternative are identified by risk-based methods and the ranking of alternatives is conducted via CBA. However, CBA has also been applied in decision problems where no risk assessment is necessary such as improvement of the mobility of a region. Here the consequences are identified via a set of criteria assessed by mobility performance indicators, where CBA is applied for ranking. Discounting of costs and benefits over time is always applied in CBA, to actualize the future monetarized value of costs and benefits.

#### 2.3 Life Cycle Assessment

199

200

201

202

203

204

205

206

207208

209

210

211

212

213

214

215216

217

218

219

220

221222

223

224

225

226

227

228

229

230

231

232233

234

235236

237

238

LCA is applied in various cases to: 1) identify the environmental hotspots in the studied system or/and 2) compare the environmental impacts of different alternatives that can be applied in the studied system to achieve the same function. The system is analyzed over the whole life cycle of "goods or services ("products")" (EC-JRC, 2010). According to ISO 14040 and 14044, there are four phases to conduct an LCA (Figure 3). The first phase formulates the question to be answered and defines the studied system. It first identifies the function to be provided by the product or service and describes it quantitatively and qualitatively in the form of functional unit, e.g. transport a certain number of people from one location to another over a certain number of years. Afterwards relevant elements that are needed to fulfill the functional unit is defined, e.g. two buses with capacity of 50 people. In the next phase, all relevant input and output in the form of resource consumption and emissions associated with the system's delivery of the functional unit are quantified in an inventory. Here the data is collected for all life stages of the product or service, i.e. raw material, manufacturing, use and end-of-life stages. In the third phase, the environmental impacts caused by the flows listed in the inventory are quantified. For each flow in the inventory, there is a cause-effect chain that describes the relationship between the flow and the damages on an area of protection (natural environment, human health or resources). Depending on the location of indicators in the cause-effect chain, the impacts can be characterized either at midpoint level with relevant indicators and metrics (e.g. kg CO<sub>2</sub> equivalent for climate change, kg SO<sub>2</sub> equivalent for acidification, kg CFC-11 equivalent for ozone depletion, kg P or N equivalent for eutrophication, kg NMVOC for photochemical oxidant formation, etc.), or at endpoint level (i.e. human health damages described in disability-adjusted life years (DALY), ecotoxicity damage described in Potential Disappeared Fraction of natural species in the ecosystem (PDF) or resource depletion described in monetary terms) (Hauschild et al., 2013). It's also possible to integrate the result into one single score, using weighting factors. In the fourth and final phase the outcomes are interpreted to answer the question that was posed in the goal definition, i.e. which product performs better or where is the hotspot? The interpretation can be performed either on the midpoint scores, endpoint scores, or on the single score, depending on the goal and stakeholder's preference.

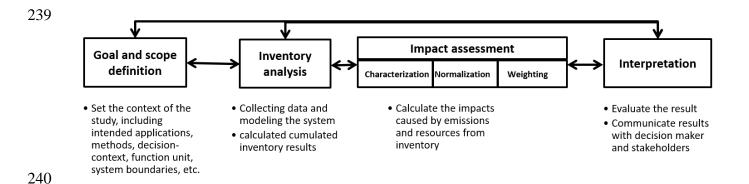


Figure 3. Steps of LCA, adapted from ISO 14040:2006.

Note that in addition to the conventional environmental LCA, social LCA (sLCA) and life cycle costing (LCC) also exist. They share the same principle as the conventional LCA, but looking at social impacts and cost flows respectively. Norris et al. (2001) proposed to use LCC for accounting economical cost and discussed two approaches for combining LCA and LCC for providing sustainability decision support. Hoogmartens et al. (2014) argue that LCA, sLCA and LCC together, the so-called life cycle sustainability assessment (LCSA), can well deliver a sustainability decision support. So far, sLCA, LCC and LCSA are used to a lesser extent due to the less mature methodology.

- Uncertainty in LCA is addressed primarily on the input parameters by the practitioners, whereas the uncertainty on the impact assessment and model itself is rarely considered in current LCA practice, but mainly confined to academic applications (e.g. van Zelm and Huijbregts, 2013).
- 252 **2.4 Summary**

241

242

243

244245

246247

248

259

263264

265

266267

268

Decision analysis allows to rank available alternatives based on their consequences (e.g. in terms of human health impacts and economic benefit/loss), where environmental impacts are barely considered. LCA has the potential to fill this gap. It can be applied to analyze the environmental impacts associated with each alternative allowing their consideration together with the other conventional consequences for optimization. To identify the status and challenges involved in such combination, we look at application in three different research areas in the following sections.

#### 3. Decision analysis in three research fields

In this section, we look into three research domains, namely flood management, transport and food production and consumption. We discuss and propose possible directions for integrating LCA-based environmental impacts into existing approaches used for decision support.

#### 3.1 Decision analysis in flood management

Flood management is a fundamental societal service as it greatly increases the space where society can evolve and flourish. Protecting society is really protecting people and their assets from natural extremes, and since natural processes cannot be prevented, what is done is flood risk management rather than managing the floods; i.e. making sure that the risk of flood is acceptable from a societal point of view.

The frequently asked questions by the decision makers are "which technical solutions" will provide "which degree of protection" and "at what cost". To answer these questions, traditionally risk assessment in combination with CBA is used as the decision analysis tool. In practice, risk assessment is translated into risk (cost) curves as illustrated by Zhou et al. (2012) and Halsnæs et al. (2015). Here the probability of scenarios are equal to the rarity of the natural phenomena causing the floods. The consequence is a complex product based on GIS analysis of which assets are actually affected by the flood and to what degree. Besides this, potential health issues stemming from the investigated flood problems are also considered in the consequences (as in e.g. Halsnæs et al., 2015). After an evaluation of the consequences in terms of monetary cost/benefit, CBA can be made and an optimal state where the risk (cost) of flooding is balanced against the cost of the technical solutions set in place to protect assets against flooding. Flood risk management is normally done on water catchment scale, either locally or regionally, depending on the natural of the risk in a given catchment. Uncertainty exists on input parameters of the consequence modelling, e.g. the variability of flood hazard occurrence rate and the "range of climate change risk estimates", and costing (Halsnæs et al., 2015). Those parameter uncertainties are often quantified, but the underlying model uncertainty is rarely treated explicitly.

Even though risk assessment in combination with CBA is a mainstream decision analysis tool in flood management, it is generally agreed that in its most widely used form, it excludes important relevant aspects in decision making if they are difficult to monetarize (Merz et al., 2014). Or the conclusions are made mainly dependent on the chosen prizing of the non-structural values (e.g amenity and health) (Halsnæs et al., 2015; Zhou et al., 2012). Thus, MCA is sometimes used instead of CBA to include consequences at different levels, including e.g. technical, hydraulic, environmental, sociological, economic, planning, operation and maintenance aspects (Martin et al., 2007), sustainability (Lai et al., 2008), and non-stationarity, i.e. and when in time to optimally invest in protection for systems undergoing climate change (Åström et al., 2014).

#### How are environmental aspects considered?

As stated in the EU flood risk management directive, "It is feasible and desirable to reduce the risks of adverse consequences, especially for human health and life, the environment, cultural heritage, economic activity and infrastructure associated with floods" (European Commission, 2007). This clearly indicate that environmental impacts are desirable, but not mandatory to be included in flood risk management. As a consequence, it has "rarely been included in cost assessments up to now" (Meyer et al., 2013). Some studies have made the effort. For example, health costs was accounted in the case of Odense urban flooding management (Halsnæs et al., 2015). Another example is the inclusion of "greening" of cities in urban water management, such as green roof and green areas, is considered as the main sustainable measures (Belmeziti et al., 2015; Zhou et al., 2012). Nevertheless, methods have been tested to assess environmental impacts of infrastructure systems, mainly using LCA-based methods. But unfortunately only on cases that have come out of existing flood risk practice for further qualification of decision (e.g. Brudler et al., 2016), and not as input to decision regarding acceptable flood risk.

When facing several alternatives for urban water management strategies (e.g. "green" or "grey" 307 308 infrastructure), LCA is a good tool for accounting resource consumption and environmental impacts 309 for the whole life cycle of the strategy as demonstrated by Brudler et al. (2016), De Sousa et al. (2012) 310 and Spatari et al. (2011). LCA has also been conducted on smaller scales of infrastructure, e.g. stormwater treatment devices (Andrew and Vesely, 2008) and bio-infiltration rain gardens (Flynn and 311 312 Traver, 2013). The results indicate that sometimes the apparent "green" strategy does not necessarily perform better in environmental impacts (De Sousa et al., 2012). Hence, it introduced important 313 314 insight into the environmental impacts and it is worthwhile to integrate LCA into the current decision 315 analysis for flood management. The provided environmental profile of the alternatives may have an 316 impact on the stakeholder's decision. To achieve this, a possible approach is to assess the 317 environmental impacts of each alternative and monetarize it as one cost/benefit in the traditional CBA,

which will be further discussed in section 4.

319

320

321

322

323

324

325

326

327328

329

330

331

332333

334

335

336

344

## 3.2 Decision analysis in transport projects

The primary aim of transport projects is to improve the mobility of persons and goods, often on local or regional level. This aim can be achieved in different ways, such as building a new infrastructure to increase the access to a specific location or providing a new public transport service. However, often several alternatives are at hand and a decision has to be taken in order to decide which one to implement. Traditionally, the decision analysis for transport projects is based on CBA. It facilitates the decision makers to choose the preferred alternatives based on a number of socio-economic budgets. In transport CBA some of the key variables are the output of transport demand models, such as travel time savings and vehicle kilometers travelled, while others are derived from such output, like number of accidents, noise and emissions, the so called "external costs". A challenge is to address the uncertainty inherent in the variables included in CBA and how it propagates to the final results. This issue has not been included in the standard CBA for transport until recently, although literature reports on investigations of how to quantify parameter uncertainty in both transport models (de Jong et al., 2007; Rasouli and Timmermans, 2012) and CBA (Fagnant and Kockelman, 2012; Salling and Leleur, 2015). In this respect, uncertainty in transport projects is commonly treated through stochastic simulations techniques such as Monte Carlo Simulation, and scenario analysis, in both scientific literature (de Jong et al., 2007) and practice (European Commission, 2014).

Particularly relevant is the assessment of the so called wider economic impacts of the (transport) project, such as the agglomeration impacts and the effects on the labor market (Eddington, 2006), although some criticism has been raised with respect to the possibility of including them as part of standard transport evaluation frameworks (Gibbons and Overman, 2009). Besides, traditional CBA is sometimes replaced, combined or conducted in parallel with MCA. Nevertheless, some impacts

Transport CBA is usually complemented by other evaluation methods to cover more impacts.

342 remain difficult, if at all possible, to quantify through standard transport decision support methods,

such as long term environmental impacts (Engelbrecht, 2009).

## How are environmental aspects considered?

With respect to the appraisal of the environmental impacts deriving from transport projects, as 345

mentioned in the above paragraph, the assessment of some of the environmental costs, such as air 346

- 347 pollution and noise from vehicle operation, are normally included in standard CBA frameworks,
- 348 following the EU guideline on CBA (European Commission, 2014). To calculate the costs related to
- 349 noise and air pollution a bottom-up approach is commonly used. First, the amount of noise and
- pollution is quantified based on the estimated volumes of traffic, expressed in terms of vehicle 350
- kilometers (passenger vehicles) or ton kilometers (freight vehicles) travelled. Then, the estimated 351
- 352 quantities are translated into monetary terms, based on available values from national and
- 353 international guidelines.

380

- 354 However, some environmental costs related to the entire life-span of the project, such as the resource
- 355 use, and some impacts on ecosystem and human health, are not covered. In addition, impacts
- 356 associated with vehicles and infrastructures manufacturing and maintenance are usually not
- 357 considered either. For instance, the Danish CBA guidelines (Danish Ministry of Transport, 2015)
- 358 requires the inclusion in transport CBA of the monetary impacts of CO<sub>2</sub>, NO<sub>x</sub>, HC, CO, PM<sub>2.5</sub> and
- 359 SO<sub>2</sub> deriving from vehicles emissions but not from e.g. the construction of the infrastructure or the
- maintenance of the vehicles. Consistently, transport CBA projects only addresses vehicles emissions 360
- 361 as reviewed by Annema et al. (2017).
- In order to include the project life-span environmental costs into quantitative decision analysis for 362
- 363 transport projects, some studies have applied LCA in evaluations. The existing literature can broadly
- be divided in two topic areas. The first, identifies the missing elements in the environmental impacts 364
- embedded in current decision analysis (Chester and Horvath, 2009) and points to hotspots where 365
- environmental improvement can be made, e.g. passengers and household behavior (Chester et al., 366
- 367 2010; Kimball et al., 2013). The second research area focuses instead on using LCA to quantify the
- 368 environmental impacts of single elements in transport system, such as railway infrastructure
- (Linneberg et al., 2014), bridges (Hammervold et al., 2013), vehicles driven by different fuels or 369
- 370 electricity (Bohnes et al., 2017; Garcia and Freire, 2017; Lombardi et al., 2017) and different mobility
- 371 modes such as public bus and trucks (Ercan et al., 2015; Sen et al., 2017).
- 372 Despite the proven importance and possibility of assessing a broader range of environmental impacts,
- 373 LCA is commonly not included within standard transport projects assessment frameworks. A feasible
- 374 way for integrating LCA into current decision analysis for transport might be to monetarize
- 375 environmental impacts assessed in the LCA, catering to their inclusion into standard CBA. Manzo
- 376 and Salling (2016) practiced the proposal. The result shows that the inclusion of environmental
- impacts assessed by LCA indeed affecting the final project evaluation, while modifying the 377
- 378 contribution from different components in the system. However, a better guideline for practice is
- 379 needed for a better integration, which will be further discussed in section 4.

#### 3.3 Decision support in food production and consumption

- The decisions made within the food production and consumption are largely aimed at assuring food 381
- 382 safety and food security: prevent foodborne illness and guarantee its availability and good quality for
- 383 the whole population. For this purpose, risk management (also called food safety risk analysis) is the

384 most common used decision analysis tool in the field as illustrated in Section 2. A hazard in this context is defined as "a biological, chemical, or physical agent in or property of food that may have 385 an adverse health effect" (WHO, 1995). After identifying the potential hazards, a full profile of the 386 387 associated adverse effects on health is characterized, quantitatively or qualitatively. Exposure 388 assessment is applied to find the amount and likelihood of intake. Which is then applied in a dose-389 response relationship to estimate the risk of disease, i.e. the probability and severity of health effects 390 that is caused by the hazard investigated (FAO and WHO, 2005). Food risk management can be 391 operated on all geographical scales, including local, regional and global.

392 There are two major types of food risk assessment, according to the hazard property: microbial and chemical risk assessments. The major challenge for microbial risk assessment is to estimate the 393 394 ingested dose, which is often done using stochastic modelling. Uncertainty on our knowledge of e.g. 395 foods items contamination, pathogen survival and growth in the food product, and the probability of disease given a certain dose are often taken into account. The focus of chemical risk assessment is on 396 397 the presence of potential harmful chemicals in the food (FAO and WHO, 2005). The allowed dose 398 for a certain substance is often derived from animal testing, or calculated using models. The dose 399 level where no adverse effects are observed is then divided by uncertainty factors (or safety factors) 400 to ensure their safe application on human beings. These uncertainty factors are applied to account for 401 interspecies and intraspecies variability. They are intended to assure adequate safety of the final 402 toxicological value but may actually result in overly conservative safe dose estimates. The uncertainty 403 mentioned above focus on parameter uncertainty, which is usually treated in studies. In contrast, 404 model uncertainty is rarely quantified.

In addition to the traditional risk assessment mentioned above, CBA is sometimes also used for food decision making. Some food such as fish and nuts has positive benefits on human health, but they can also contain harmful substances, e.g. heavy metals and carcinogenic toxins. The negative risks are sometimes compared with the positive benefits of food to help determine whether the food has an overall health benefit (EFSA, 2006).

#### How are environmental impacts considered?

410

411 In terms of food security, there is a strong need for a more sustainable food production and consumption to be able to feed the predicted global population of 9.5 billion people by 2050, with 412 respect of less environmental impacts and resource depletion. UNEP presented several long term 413 414 targets and indicators for "sustainable agriculture and food security" (UNEP, 2014), e.g. reducing food and nutrient loss along production and consumption. Van der Goot et al. (2016) concluded that 415 416 current food production manners are not very efficient, where the losses of food are significant along 417 the production chain. Research and application of technology development and new farming systems are promoted by European Commission to enhance sustainability in food production (Freibauer et al., 418 419 2011). These sources point to the fact that currently there is an increasing attention to reduce 420 environmental impacts in food production and consumption. This is also reflected in the EU 421 regulations such as food law (European Commission, 2002) that "the protection of animal health and 422 welfare, plant health and the environment" should be pursued in food regulations. But still a

- 423 harmonized system and operation procedure is missing to implement environmental considerations
- in decision making along the whole food production chain from primary production to consumption.
- 425 LCA has been extensively conducted for the production and processing of industrial food products,
- dairy and meat production, fruits, and agricultural products. As summarized in Arvanitoyannis et al.
- 427 (2014) and Roy et al. (2009), these studies mainly aim at 1) identifying hotspots in the system for
- 428 future improvement, and 2) comparing different food and their related products (e.g. packaging), to
- identify the best choice regarding environmental impacts. These LCA studies shows a strong potential
- of solving food security problem in the cause of less environmental impacts.
- Food production is an important source of many environmental impacts and there are potential trade-
- offs between food risk minimization and sustainability of the alternatives in food production system.
- However, environmental sustainability aspects are rarely taken into account. It will thus be beneficial
- 434 to integrate LCA into the current food risk management practice to quantitatively assess
- environmental impacts associated with the alternatives that minimizes the risks. There are some
- common metrics (e.g. DALY) that are used to present results both in LCA and food safety risk
- assessment, which may potentially serve as the basis for the integration of LCA and risk assessment
- for food safety as shown in Stylianou et al., (2016). Note that DALY only describes human health
- consequences, whereas animal health and welfare, and impacts on ecosystems cannot be expressed.
- 440 For those aspects, research is needed to convert LCA output in a valuable metric for food safety risk
- assessment.

442

443

457

458

## 4. Discussion on the need, obstacles and research agenda for integrating LCA into decision analysis

444 We have screened the major criteria considered in the current decision analysis of three application 445 areas. It turns out that economical costs and benefits are the major concerns in transport and flood 446 management, where CBA is often used to prioritize alternatives in decision analysis. Human health 447 is the focus in food safety related decisions, where traditional risk management is often used to 448 prioritize alternatives. Environmental benefit/cost is rarely considered in flood management, and to a 449 very limited extent in transport projects, focusing on few pollutants in few life stages. In food safety 450 related decisions, though human health caused by the food itself is well taken into account, the 451 environmental impacts arising from the rest of the food system, are not considered and these also 452 have the potential to impact negatively on human health e.g. through climate change or release of 453 toxicants that expose humans through the environment. Comprehensive environmental considerations are not well addressed in decision analysis tools, making them inapt to support decisions towards 454 455 sustainability.

456 LCA offers a solution to the problem. It has been applied in transport and flood management to assess

the environmental impacts arising from infrastructures and resource consumptions. LCA also has the

- potential to quantify the environmental performance of food risk mitigation actions. Such results can
- provide valuable information to support decisions if combined with the main decision analysis tool
- such as CBA or risk assessment. A summary of the main elements in decision analysis for the three
- research areas covered in this study and LCA is presented in Table 1. It can be clearly seen that there

are many discrepancies between the conventional decision analysis and LCA. First of all the goal is different. While LCA aims at assessing environmental impacts, the conventional decision analysis tries to solve decision problem such as how to protect human beings and properties from certain risks, and how to provide a service to satisfy human being's basic needs. This results in the different choice of principles, i.e. non-precautionary, precautionary and cautionary principle. The covered impacts, study system and uncertainty treatments also vary between different methods.

These discrepancies are confirmed by other references. Cowell et al. (2002) discussed the application of risk assessment and LCA in regulatory context. They found that, similar to the situation in flood management and food risk assessment in this study, risk assessment works with a precautionary principle, where both absolute and comparative results can be delivered. LCA, in contrast, aims at quantifying the average or marginal consequences, and only comparative results are expected. In analogy to the transport project, Hoogmartens et al. (2014) highlights that CBA has been mainly applied for policy or strategic decision making, where the project is the main focus, meaning that the time span and system boundaries are defined by the project. CBA puts emphasis on the socioeconomic impacts rather than external environmental impacts. In contrast, conventional LCA is product oriented, which results in the different system boundaries, and it focuses on environmental impacts rather than social and economic impacts. In recent years, LCA has been used in a broader scope, such as assessing impacts for services (Barjoveanu et al., 2014), urban metabolism (Goldstein et al., 2013), and larger scale applications (Lotteau et al., 2015) and territorial planning (Loiseau et al., 2018). Correspondingly, the term of "product" has been extended from a single product to services, sectors, cities, etc. Still, the focus is on the function provided by the service, product or system, which is different from CBA and risk assessment. By integrating two different methods together to solve the same decision problem, those discrepancies bring us the opportunities to obtain a more comprehensive picture of the potential consequences of the decision. But the methods and results also need to be integrated in a transparent and coherent way to avoid inconsistency among options under comparison. Main discrepancies from our three application areas are discussed in the following section, concluding with a proposed future research agenda.

#### 4.1 Compatible study system

468 469

470

471

472

473

474 475

476

477478

479

480

481 482

483

484 485

486

487

488

489

490

491

492

493

494

495

496 497

498

499

500

501

502

A clear identification of the boundaries and temporal scope of the system under assessment is necessary, such that the system is identical for both LCA and the other traditional decision analysis approaches. System boundaries are not always easy to identify. In CBA and risk assessment, the system is defined by the project or hazard prone area, meaning that only elements and associated life stages relevant for the life cycle of the system are included (i.e. both spatial and temporal boundaries). In contrast, the system boundary defined in LCA as function to be provided (function unit), within all life stages of the system (i.e. both temporal and spatial boundaries). This leads to difficulties in identifying a consistent system boundary when the results delivered by two methods need to be combined into a common decision pathway. Whereas incompatibility of boundaries is not avoidable, it is on a case-by-case discussion whether that incompatibility has a large influence on the results. And it needs to be transparently presented to the audience so that they are aware of the differences. For example, in flood management and transport projects, an infrastructure is a mean to improve mobility or to prevent floods. According to the specific goal and scope of the analysis, the

infrastructure may provide more than one function from the perspective of CBA, risk assessment and LCA. For instance, a dike may be built with a road on the top. This provides extra mobility function in addition to its primary function, i.e. storm water management. If those two alternatives are for comparison, one dike with road and one without, and the scope of the project is only storm water protection with system boundaries limited to the dike itself, then the two alternatives are equivalent in the prospective of conventional flood management. However, they are still different in LCA, since one alternative provides an extra mobility function, which needs to be accounted for and compared to a matching infrastructure providing the same mobility function within the system boundary. Allocating the proper share of environmental impacts to the main function can potentially align the system boundary with CBA, where caution is needed for the alignment. Another concern is which life stages to include in the system when considering that some of the environmental impacts occurring along the life cycle do not affect the project location, e.g. the emissions for construction material production may not happen in the same place where the infrastructure is built and used. From the perspective of LCA, all emissions regardless of location should be included. In contrast, CBA of an infrastructure may only take into account the emissions that happens within its concerned local geographical scope as a valid environmental cost (EIB, 2013; European Commission, 2014). This emphasizes that the geographical coverage needs to be clearly identified during the project assessment and communicated to the decision process.

Temporal scope is another issue that needs to be addressed. Decision analysis is always dealing with time. Benefits and costs are discounted over years in e.g. transport projects and flood management in standard methods. But when it comes to impacts on human health, discounting is not always conducted due to ethical issues (Motarjemi et al., 2014). LCA calculates impacts from Life Cycle Inventory (LCI) flows representing the aggregated load of emissions over the life cycle of a product or service. The traditional LCA thus only provides time-integrated results over the product. Recently, studies have explored dynamic LCA, considering that emissions in reality often happen over a period of time (Levasseur et al., 2010). However, applying discounting across generations on environmental impacts in LCA is not encouraged, due to ethical concerns similar to the ones applying to the human health impacts (Hellweg, 2003). There is no single answer to whether LCA results should be discounted when they are being integrated with other decision analysis tools. It depends on the impact category and the decision context. However, as a rule of thumb, it is essential to have consistency in discounting when aggregating similar impacts in LCA and other decision analysis tools.

#### 4.2 Cautionary principle vs. non-cautionary principle

"Cautionary principle means that caution, for example by not starting an activity or by implementing measures to reduce risks and uncertainties, shall be the overriding principle when there is uncertainty linked to the consequences" (Aven, 2008). In the extreme case where scientific uncertainty of the consequence is lacking, e.g. flooding due to climate change, it can be referred as precautionary principle (Aven, 2008). The cautionary principle is applied in many contexts, especially where risk-based decision approaches are applied. Thresholds are one way to apply a cautionary principle, e.g. there are thresholds for many chemicals that cannot be exceeded in food products. In EU food policies, those thresholds are even set up according to precautionary principle that supports taking protective action before a complete scientific proof of a risk, e.g. prohibition of the use of growth hormones in

beef production. Similarly, cautionary requirements exist for infrastructures, where a certain level of safety against natural disaster, such as flood and earthquakes, needs to be achieved. In those cases, the cautionary and precautionary thresholds and requirements will limit the number of alternatives available for optimization in decision analysis. In contrast, LCA aims at comparing environmental burdens with "best estimate of risk on the basis of scarce knowledge" (Hauschild, 2005). The cautionary constrains are not applied in LCA, which does not limit the applicability of alternatives via thresholds and requirements as in the cautionary principle based tools. Recently developed methods aiming at translating LCA results into limited carrying capacity may help harmonize this discrepancy (Bjørn and Hauschild, 2015).

Table 1. Summary of main elements in decision analysis and LCA for the three research areas in this study

		Conventional decision analysis			Life Cycle Assessment
		Flood management decision analysis	Transport project decision analysis	Food production and consumption decision analysis	
Main method		Risk assessment in combination with CBA	CBA (often combined with MCA)	Risk assessment	Life cycle inventory quantification and life cycle impact assessment
Studied system	System components	People and assets within the urban environment (e.g. buildings, roads, water infrastructure).	Individuals and households transport choices, transport services, policy and infrastructures	Agriculture farming, food production system, food consumption and waste treatment	<ul> <li>For flood: Infrastructure of urban water management system</li> <li>For transport projects: Infrastructure of transportation system, vehicles driven by different fuels and mobility modes</li> <li>For food production and consumption: Farming process, food production system, consumption and waste management</li> </ul>
	System boundary	All relevant elements within the utility function; including: identified risks, actions to be taken, investment, costs of consequences, etc.	Costs and benefits foreseen from the project expressed in monetary terms	All relevant elements within the utility function, including identified risks, actions to be taken, investment and costs, etc.	All flows related to delivering the functional unit, including raw materials, production, consumption/maintenance and waste management
Goal and Scope	General goal	Protect people and assets from flood. Control the risk of flood to an acceptable level	To guarantee and enhance the mobility of persons and goods	Guarantee food safety and availability	Assess impacts on ecosystem and human health on comparative bases
	Scale	Water catchment (Local/Regional,	Local or regional	Local, regional and global	Impacts caused by the studied system are assess in a comprehensive way,

		usually following natural water divides)			Depends on the impact category, the scale of consequences can be global (such as climate change) or local (such as eutrophication)
	Cautionary or non-cautionary	Precautionary	Cautionary in most cases	Precautionary and cautionary	Non-cautionary
Covered impacts		Economic benefit/loss	Socio-economic benefits/cost; environmental impacts to a much less degree	Human health; impacts on ecosystem to a less degree	Environmental impacts, human health impacts and resource impacts
Location and time		The consequences are time and location dependent			The consequences are integrated over time and location is unspecific
Uncertain ty	Parameter uncertainty	Usually treated	Usually treated	Usually treated	Occasionally treated
	Model uncertainty	Rarely treated	Rarely treated, but recommended by guidelines	Rarely treated	Rarely treated, but recommended by guidelines

#### 4.3 Uncertainties

556

557558

559

560

561

562563

564

565

566

567568

580

581

582583

584

585586

587

588

589

590591

592

593

594

595

596

The reliability of the decision analysis results can only be assessed through an evaluation of the uncertainty. As mentioned in section 2, parameter and model uncertainty are the two essential forms of epistemic uncertainty and variability in an analysis. The usual approach for dealing with the parameter uncertainty is to assign a probability distribution to each input parameter, fitting the best to data. In LCA, only four types of distributions are normally used due to software limitations and the complexity of the modelled product life cycle: normal, lognormal, uniform and triangular distributions (Heijungs and Frischknecht, 2005). In the decision analysis approaches applied in flood, transport and food, more distribution patterns are applied, e.g. Gamma, Beta, Weibull and Generalized Extreme Value distributions (Faber, 2012). Generally, distribution patterns are fitted to data in the other decision analysis approaches, but not often in LCA. Compared to parameter uncertainty, model uncertainty is given much less attention by practitioners, both in LCA and decision analysis within the three discussed research areas, and often it is completely neglected.

569 Monte Carlo and other simulation methods are the primary approach to propagate the uncertainty to 570 the output in the decision analysis for all three considered research areas and LCA, assuming different distribution patterns of chosen input parameter (de Jong et al., 2007; Halsnæs et al., 2015; Lloyd and 571 Ries, 2007; Vose, 1998). An important feature of LCA is that it provides impacts on a site-generic 572 573 and time-integrated scale. Thus, spatial and temporal variations are not often represented in the result. 574 In the recent years efforts have been made to develop spatial differentiated LCA methods (Huijbregts 575 et al., 2015; Wernet et al., 2016). However, due to the diverse location of elements included in the system, data availability, and the diverse location of impacts, it is not easy to reach a systematically 576 577 regionalized LCA result. On the contrary, risk-based methods and CBA provide full uncertainty quantification in time and space. These aspects need to be harmonized in the problem definition when 578 579 integrating LCA with other decision analysis approaches.

#### 4.4 Combining LCA and other decision analysis tools – current status and recommendations

There are some studies discussing the similarity and difference between LCA and risk assessment. Olsen et al. (2001) concluded that LCA and risk assessment are not substitutable due to different aims, scopes, etc. Bare (2006), Flemström et al. (2004) and Cowell and Clift (2000) reached similar conclusions after comparing LCA and risk assessment within the context of human health impact, chemical toxicity and public decision making respectively. Despite the difficulties, a few studies have still attempted to combine LCA with risk assessment for a better decision support. Linkov et al. (2017) summarized that two mainstream methods exist for such integration. One is to apply risk assessment on different life stages where risky materials appear. The other one is to apply risk exposure pathway and impact in LCA methodologies in some impact categories, such as the method proposed by OECD (2015) for nano-enabled applications. Harder et al. (2015) reviewed case studies blending risk assessment and LCA. They conclude that in addition to the two methods mentioned above, LCA and risk assessment in many cases studies were conducted in parallel to complement each other. However, none of them can really deliver results integrating the environmental impacts and risk consequences (e.g. Barberio et al., 2014; Dhingra et al., 2010; Ribera et al., 2014). Guinée et al. (2017) points out that tools such as multi-criteria decision-making is emerging in the past decade to deliver a full combination of LCA and risk assessment result (e.g. Benetto et al., 2007; Linkov and Seager, 2011; Tsang et al., 2014). Normalization or weighting may be performed to allow the harmonization of

assessment results from LCA and risk assessment depending on the stakeholders' preference, where

the results can be combined together. These studies show that though obstacles exist, efforts has been

made to integrating LCA with risk assessment, that may serve as inspiration e.g. for flood and food

- decision analysis when risk assessment is the main tool.
- The combination of LCA and CBA has also been conducted in few studies. Møller et al. (2013) used
- 603 LCA to quantify energy consumption and CO<sub>2</sub> of biofuel production. There "welfare economic
- accounting prices" were assigned to those results and integrated into traditional CBA for comparing
- the consequences of using three different biofuels in Denmark. In Jones et al. (2017), CO<sub>2</sub>, SO<sub>2</sub>,
- 606 PM<sub>10</sub>, NMVOC and N emissions were quantified over the life cycle of a transport service provided
- by train, which are further monetized and integrated into CBA to calculate NPV. Huang et al. (2017)
- 608 conducted LCA and CBA in parallel for assessing the "environmental and cost impacts of reusing fly
- ash", where a normalization factors were given to LCA and CBA results respectively for combination.
- On the other hand, Hoogmartens et al. (2014) identified the obstacles for combining LCA and CBA
- in terms of discrepancies in key focus (product vs. strategies), life span, life stages covered, metrics,
- and system boundaries such as whether to include impacts on broader society. These examples show
- 613 that multiple ways of combining LCA with CBA exist, that can serve as the basis when integrating
- 614 LCA into decision analysis in transport and flood management. But caution is needed as also
- discussed in above sections.
- Note that in addition to the conventional environmental LCA (eLCA) as we mentioned in this study,
- social LCA (sLCA) and life cycle costing (LCC) also exist, though used to a less extent due to the
- less mature methodology. They share the same principle as the conventional LCA, but looking at
- social impacts and cost flows respectively. Norris et al. (2001) proposed to use LCC for accounting
- 620 economical cost and discussed two approaches for combining LCA and LCC for providing
- sustainability decision support. Hoogmartens et al. (2014) argue that eLCA, sLCA and LCC together,
- the so-called life cycle sustainability assessment (LCSA), can well deliver a sustainability decision
- support. They imply that instead of integrating LCA into CBA, effort should be put on translating
- 624 CBA into LCC for such integration. However, obstacles mentioned in the previous sections still need
- to be conquered, and it may face even more challenges to convince the decision makers to switch
- from CBA to another method as the main decision analysis tool.
- An increasing trend of using LCA for sustainability assessment is observed, in addition to the
- 628 combination with risk assessment, CBA and LCC as mentioned above. LCA used often for assisting
- 629 eco-design of products (Bovea and Pérez-Belis, 2012). Arena et al. (2013) propose a streamlined
- 630 LCA framework, where important impacts in each life stages of a car life cycle was extracted from
- 631 LCA and other guidelines or standards. They are developed into a qualitative performance evaluation
- 632 system to be used in the early stage decision making. Welsh-huggins and Liel (2017) did parallel risk
- assessment and LCA study on buildings with green roofs, where trade-offs was demonstrated between
- cost, material, hazard resistance and environmental impacts. As pointed out by Jeswani et al. (2010),
- many possibilities exist for broadening LCA in its use for a better sustainable decision support,
- especially in combination with other decision analysis tools such as strategic environmental

assessment, environmental impact assessment, multi-criteria decision analysis, LCC, CBA and sLCA. However, whether a better and more systematic LCA is needed in relevant decisions largely depends on the context of study and more importantly, the stakeholders' preference. Indeed, one reason for not including comprehensive environmental assessment results in the decision analysis is stakeholders' perceptions and priorities. Although integrating LCA into decision analysis may give a better overview of potential environmental consequences that may eventually cause damages to society, these consequences are considered external in the conventional projects. As no mandatory requirements exist, most stakeholders prefer not to internalize such external costs. Another concern is the limited social acceptance when environmental impacts and their associated damages to humans and ecosystems need to be monetized or normalized to another metrics, to be able to integrate it with results from other decision analysis tools. Monetizing of non-market things using "willingness to pay" assessments assumes that individuals have the same preference in giving up or obtaining the same thing and that this willingness is not changed when facing public decision instead of private transactions (Kelman, 1981). Both assumptions are not true in reality, which may result in far-off monetary values. Putting values on human life is another issue that will always be argued on fairness and human rights (Bayles, 1978). These methodological and ethical issues may further hinder the stakeholders' willingness to include external environmental impacts into decision analysis.

Even though obstacles exist, both from methodology and stakeholders' willingness, to integrate LCA into risk assessment and CBA, the examples given above show that it may make an important difference to the decision when LCA is taken into account. The three application areas, transportation, flood management and food production and consumption, all target at decision making at societal level. Their environmental consequences will cause damage to nature and society, and disregarding them in decision analysis will eventually cause more problems to fix afterwards. Climate change is a good example of paying such prices after ignoring GHG emissions in the past. Therefore, it is highly relevant to integrate sustainability considerations into decision analysis now, e.g. using the LCA-based approaches described above to support robust decisions that avoid shifting burdens to the future.

## 5. Conclusions and perspectives

It is clear that economic benefit and cost, and impacts on human health are major concerns in decision analysis within the three research areas presented in this study. Few attempts exist to assess environmental impacts, e.g. noise and air quality assessment in transportation CBA, classification of green or grey facilities in flood management and reducing waste and harmful elements in food production and consumption. However, those methods either cover only few environmental impact categories, or act as a guideline without actually assessing the impacts. There is thus a clear need for a better assessment of environmental impacts to be incorporated into decision analysis for these research areas as well as in general in order to support sustainable system choices. As a promising tool, LCA provides a mature and ISO standardized methodology to assess a full set of environmental impacts. Previous applications in the three studied research areas have demonstrated its ability to support an informed judgement on the environmental profile of the compared alternatives. However, there are still many challenges ahead. Due to lack of common scopes and purposes, and methodological differences, the aim of study and system boundaries need to be aligned as much as

- practically possible between LCA and the traditional decision analysis tools, assuring the compatibility in the comparison and/or aggregation of the results when possible. Similarly,
- uncertainty and discounting are treated differently, where an alignment is needed. Moreover, metrics
- in LCA (e.g. DALY and PDF) are different from the ones used in other decision analysis tools.
- Although recent studies show that there are multiple ways of integrating LCA and other decision
- support tools, further research is needed to overcome these challenges.

## 683 **Acknowledgement**

- This work was supported by Global Decision Support Initiative at Technical University of Denmark.
- We thank Peter Fantke (DTU Management) for his support as research coordinator.

- 687 **References**
- Andrew, R.M., Vesely, É.T., 2008. Life-cycle energy and CO2 analysis of stormwater treatment
- devices. Water Sci. Technol. 58, 985–993. https://doi.org/10.2166/wst.2008.455
- Annema, J.A., Frenken, K., Koopmans, C., Kroesen, M., 2017. Relating cost-benefit analysis
- results with transport project decisions in the Netherlands. Lett. Spat. Resour. Sci. 10, 109–
- 692 127. https://doi.org/10.1007/s12076-016-0175-5
- Arena, M., Azzone, G., Conte, A., 2013. A streamlined LCA framework to support early decision
- making in vehicle development. J. Clean. Prod. 41, 105–113.
- 695 https://doi.org/10.1016/j.jclepro.2012.09.031
- 696 Arvanitoyannis, I.S., Kotsanopoulos, K. V., Veikou, A., 2014. Life Cycle Assessment (ISO 14040)
- Implementation in Foods of Animal and Plant Origin: Review. Crit. Rev. Food Sci. Nutr. 54,
- 698 1253–82. https://doi.org/10.1080/10408398.2011.631170
- 699 Åström, H., Friis Hansen, P., Garré, L., Arnbjerg-Nielsen, K., 2014. An influence diagram for urban
- flood risk assessment through pluvial flood hazards under non-stationary conditions. J. Water
- 701 Clim. Chang. 5, 276–286. https://doi.org/10.2166/wcc.2014.103
- Aven, T., 2008. Risk Analysis: Assessing Uncertainties beyond Expected Values and Probabilities.
- John Wiley & Sons, Ltd, Chichester, UK. https://doi.org/10.1002/9780470694435
- Barberio, G., Scalbi, S., Buttol, P., Masoni, P., Righi, S., 2014. Combining life cycle assessment
- and qualitative risk assessment: The case study of alumina nanofluid production. Sci. Total
- 706 Environ. 496, 122–131. https://doi.org/10.1016/j.scitotenv.2014.06.135
- Bare, J.C., 2006. Risk Assessment and Life-Cycle Impact Assessment (LCIA) for Human Health
- 708 Cancerous and Noncancerous Emissions: Integrated and Complementary with Consistency
- within the USEPA. Hum. Ecol. Risk Assess. An Int. J. 12, 493–509.
- 710 https://doi.org/10.1080/10807030600561683
- 711 Barjoveanu, G., Comandaru, I.M., Rodriguez-Garcia, G., Hospido, A., Teodosiu, C., 2014.
- Evaluation of water services system through LCA. A case study for Iasi City, Romania. Int. J.
- 713 Life Cycle Assess. 19, 449–462. https://doi.org/10.1007/s11367-013-0635-8
- 714 Bayles, M.D., 1978. The Price of Life. Ethics 89, 20–34.
- 715 Bedford, T., Cooke, R., 2001. Probabilistic Risk Analysis, Foundations and Methods. Cambridge
- 716 University Press, New York. https://doi.org/10.1198/016214502760301264
- 717 Belmeziti, A., Cherqui, F., Tourne, A., Granger, D., Werey, C., Le Gauffre, P., Chocat, B., 2015.
- Transitioning to sustainable urban water management systems: how to define expected service
- 719 functions? Civ. Eng. Environ. Syst. 32, 316–334.
- 720 https://doi.org/10.1080/10286608.2015.1047355
- Benetto, E., Tiruta-barna, L., Perrodin, Y., 2007. Combining lifecycle and risk assessments of
- mineral waste reuse scenarios for decision making support 27, 266–285.
- 723 https://doi.org/10.1016/j.eiar.2006.10.007
- Bjørn, A., Hauschild, M.Z., 2015. Introducing carrying capacity-based normalisation in LCA:

- framework and development of references at midpoint level. Int. J. Life Cycle Assess. 20,
- 726 1005–1018. https://doi.org/10.1007/s11367-015-0899-2
- Bohnes, F.A., Gregg, J.S., Laurent, A., 2017. Environmental Impacts of Future Urban Deployment
- of Electric Vehicles: Assessment Framework and Case Study of Copenhagen for 2016–2030.
- 729 Environ. Sci. Technol. 51, 13995–14005. https://doi.org/10.1021/acs.est.7b01780
- Bosso, C., Isaacs, J., Walker, W., 2012. Life cycle assessment in regulatory decision-making, in:
- 731 IEEE International Symposium on Sustainable Systems and Technology. Boston, U.S.A.
- 732 https://doi.org/10.1109/ISSST.2012.6228024
- Bovea, M.D., Pérez-Belis, V., 2012. A taxonomy of ecodesign tools for integrating environmental
- requirements into the product design process. J. Clean. Prod. 20, 61–71.
- 735 https://doi.org/10.1016/j.jclepro.2011.07.012
- 736 Brudler, S., Arnbjerg-nielsen, K., Hauschild, M., Rygaard, M., 2016. Life cycle assessment of
- stormwater management in the context of climate change adaptation. Water Res. 106, 394–
- 738 404. https://doi.org/10.1016/j.watres.2016.10.024
- 739 Chester, M. V., Horvath, A., Madanat, S., 2010. Comparison of life-cycle energy and emissions
- footprints of passenger transportation in metropolitan regions. Atmos. Environ. 44, 1071–
- 741 1079. https://doi.org/10.1016/j.atmosenv.2009.12.012
- Chester, M. V, Horvath, A., 2009. Environmental assessment of passenger transportation should
- include infrastructure and supply chains. Environ. Res. Lett. 4, 024008.
- 744 https://doi.org/10.1088/1748-9326/4/2/024008
- Cowell, S.J., Fairman, R., Lofstedt, R.E., 2002. Use of risk assessment and life cycle assessment in
- decision making: a common policy research agenda. Risk Anal. 22, 879–894.
- Danish Ministry of Transport, 2015. Manual for samfundsøkonomisk analyse på transportområdet.
- Guidance Document prepared for the Danish Ministry of Transport (DMT). Copenhagen,
- 749 Denmark.
- de Jong, G., Daly, A., Pieters, M., Miller, S., Plasmeijer, R., Hofman, F., 2007. Uncertainty in
- traffic forecasts: Literature review and new results for The Netherlands. Transportation
- 752 (Amst). 34, 375–395. https://doi.org/10.1007/s11116-006-9110-8
- 753 De Sousa, M.R.C., Montalto, F.A., Spatari, S., 2012. Using Life Cycle Assessment to Evaluate
- Green and Grey Combined Sewer Overflow Control Strategies. J. Ind. Ecol. 16, 901–913.
- 755 https://doi.org/10.1111/j.1530-9290.2012.00534.x
- 756 Dhingra, R., Naidu, S., Upreti, G., Sawhney, R., 2010. Sustainable nanotechnology: Through green
- methods and life-cycle thinking. Sustainability 2, 3323–3338.
- 758 https://doi.org/10.3390/su2103323
- 759 EC-JRC, 2010. ILCD handbook: General guide for Life Cycle Assessment-- Detailed guidance.
- 760 https://doi.org/10.2788/38479
- 761 Eddington, S.R., 2006. The Eddington Transport Study: Main report: Transport's role in sustaining
- the UK's productivity and competitiveness. HM Treasury.

- 763 EFSA, 2006. Risk-benefit analysis of foods: methods and approaches. EFSA scientific colloquium 764 summary report number 6. Parma, Italy.
- 765 EIB, 2013. The Economic Appraisal of Investment Projects at the European Investment Bank.
- 766 Engelbrecht, H.J., 2009. Natural capital, subjective well-being, and the new welfare economics of
- sustainability: Some evidence from cross-country regressions. Ecol. Econ. 69, 380–388. 767
- 768 https://doi.org/10.1016/j.ecolecon.2009.08.011
- 769 Ercan, T., Zhao, Y., Tatari, O., Pazour, J.A., 2015. Optimization of transit bus fleet's life cycle
- 770 assessment impacts with alternative fuel options. Energy 93, 323–334.
- 771 https://doi.org/10.1016/j.energy.2015.09.018
- 772 EU, 2006. Regulation (EC) No 1907/2006 of the European parliament and of the council of 18 December 2006. 773
- 774 European Commission, 2016. European platform on Life Cycle Assessment (LCA) [WWW
- 775 Document]. URL http://ec.europa.eu/environment/ipp/lca.htm
- 776 European Commission, 2014. Guide to Cost-benefit Analysis of Investment Projects Economic 777 appraisal tool for Cohesion Policy 2014-2020. European Union. https://doi.org/10.2776/97516
- 778 European Commission, 2007. Directive 2007/60/EC of the European Parliament and of the Council 779 of 23 October 2007 on the assessment and management of flood risks.
- 780 European Commission, 2002. REGULATION (EC) No 178/2002 OF THE EUROPEAN
- 781 PARLIAMENT AND OF THE COUNCIL of 28 January 2002: laying down the general
- 782 principles and requirements of food law, establishing the European Food Safety Authority and
- 783 laying down procedures in matters of food sa.
- 784 European Union, 2012. Seveso III Directive: DIRECTIVE 2012/18/EU OF THE EUROPEAN
- 785 PARLIAMENT AND OF THE COUNCIL of 4 July 2012 on the control of major-accident
- 786 hazards involving dangerous substances, amending and subsequently repealing Council
- 787 Directive 96/82/EC. Off. J. Eur. Union 1–37.
- 788 https://doi.org/doi:10.3000/19770677.L\_2013.124.eng
- 789 Faber, M.H., 2012. Statistics and Probability Theory: In Pursuit of Engineering Decision Support.
- Springer, Kgs. Lyngby, Denmark. https://doi.org/10.1007/978-94-007-4056-3 790
- 791 Fagnant, D., Kockelman, K., 2012. Outcome of transportation projects under uncertainty:
- 792 examination of Benefit-Cost Ratios and other impacts. Transp. Res. Rec. 89–98.
- 793 https://doi.org/10.3141/2303-10
- 794 FAO, WHO, 2005. Food Safety Risk Analysis Part I: An Overview and Framework Manual. Rome, 795 Italy.
- 796 Figueira, J., Greco, S., Ehrgott, M., 2005. Multiple Criteria Decision Analysis: State of the Art 797 Surveys, Methods. Springer. https://doi.org/10.1007/b100605
- 798 Flemström, K., Carlson, R., Erixon, M., 2004. Relationships between life cycle assessment and risk
- 799 assessment -Potentials and Obstacles. Stockholm, Sweden.

- Flynn, K.M., Traver, R.G., 2013. Green infrastructure life cycle assessment: A bio-infiltration case study. Ecol. Eng. 55, 9–22. https://doi.org/10.1016/j.ecoleng.2013.01.004
- Freibauer, A., Mathijs, E., Brunori, G., Damianova, Z., Faroult, E., Gomis, J.G. i, O'Brien, L.,
- Treyer, S., 2011. Sustainable food consumption and production in a resource-constrained
- 804 world. https://doi.org/10.2777/49719
- French, S., Rios Insua, D., 2000. Statistical Decision Theory: Kendall's Library of Statistics 9. Wiley&Sons.
- Funtowicz, S.O., Ravertz, J.R., 1990. Uncertainty and Quality in Science for Policy. Kluwer
- Academic Publishers, Dordrecht, Netherland.
- 809 https://doi.org/10.1017/CBO9781107415324.004
- Garcia, R., Freire, F., 2017. A review of fleet-based life-cycle approaches focusing on energy and
- environmental impacts of vehicles. Renew. Sustain. Energy Rev. 79, 935–945.
- 812 https://doi.org/10.1016/j.rser.2017.05.145
- Gibbons, S., Overman, H., 2009. Productivity in transport evaluation studies.
- Goldstein, B., Birkved, M., Quitzau, M.-B., Hauschild, M., 2013. Quantification of urban
- metabolism through coupling with the life cycle assessment framework: concept development
- and case study. Environ. Res. Lett. 8, 035024. https://doi.org/10.1088/1748-9326/8/3/035024
- 817 Guinée, J.B., Heijungs, R., Vijver, M.G., Peijnenburg, W.J.G.M., 2017. Setting the stage for
- debating the roles of risk assessment and life-cycle assessment of engineered nanomaterials.
- Nat. Nanotechnol. 12, 727–733. https://doi.org/10.1038/nnano.2017.135
- Halsnæs, K., Kaspersen, P.S., Drews, M., 2015. Key drivers and economic consequences of high-
- end climate scenarios: Uncertainties and risks. Clim. Res. 64, 85–98.
- 822 https://doi.org/10.3354/cr01308
- Hammervold, J., Reenaas, M., Brattebø, H., 2013. Environmental Life Cycle Assessment of
- Bridges. Bridg. Eng. 18, 153–161. https://doi.org/10.1061/(ASCE)BE.1943-5592.0000328.
- Harder, R., Holmquist, H., Molander, S., Svanström, M., Peters, G.M., 2015. Review of
- 826 Environmental Assessment Case Studies Blending Elements of Risk Assessment and Life
- 827 Cycle Assessment. Environ. Sci. Technol. 49, 13083–13093.
- 828 https://doi.org/10.1021/acs.est.5b03302
- Hauschild, M., 2005. Assessing environmental impacts in a life-cycle perspective. Environ. Sci.
- 830 Technol. 39.
- Hauschild, M.Z., Goedkoop, M., Guinée, J., Heijungs, R., Huijbregts, M., Jolliet, O., Margni, M.,
- De Schryver, A., Humbert, S., Laurent, A., Sala, S., Pant, R., 2013. Identifying best existing
- practice for characterization modeling in life cycle impact assessment. Int. J. Life Cycle
- 834 Assess. 18, 683–697. https://doi.org/10.1007/s11367-012-0489-5
- Heijungs, R., Frischknecht, R., 2005. Representing statistical distributions for uncertain parameters
- in LCA. Int. J. Life Cycle Assess. 10, 248–254.
- 837 https://doi.org/http://dx.doi.org/10.1065/lca2004.09.177

- Hellweg, S., 2003. Discounting and the environment Should current impacts be weighted
- differently than impacts harming future generations? Int. J. Life Cycle Assess. 8, 8–18.
- https://doi.org/10.1065/lca2002.09.097
- Hoogmartens, R., Van Passel, S., Van Acker, K., Dubois, M., 2014. Bridging the gap between
- LCA, LCC and CBA as sustainability assessment tools. Environ. Impact Assess. Rev. 48, 27–
- 843 33. https://doi.org/10.1016/j.eiar.2014.05.001
- Huang, T.Y., Chiueh, P.T., Lo, S.L., 2017. Life-cycle environmental and cost impacts of reusing fly
- ash. Resour. Conserv. Recycl. 123, 255–260. https://doi.org/10.1016/j.resconrec.2016.07.001
- Huijbregts, M.A.J., Verones, F., Azevedo, L.B., Chaudhary, A., Cosme, N., Fantke, P., Goedkoop,
- M., Hauschild, M., Laurent, A., Mutel, C.L., Pfister, S., Ponsioen, T., Steinmann, Z., van
- Zelm, R., Vielra, M., Hellweg, S., 2015. LC-Impact report version 0.1.
- JCSS, 2008. Risk Assessment in Engineering Principles , System Representation & Risk Criteria
- Joint Committee on Structural Safety.
- Jeswani, H.K., Azapagic, A., Schepelmann, P., Ritthoff, M., 2010. Options for broadening and
- deepening the LCA approaches. J. Clean. Prod. 18, 120–127.
- https://doi.org/10.1016/j.jclepro.2009.09.023
- Jones, H.L., Moura, F., Domingos, T., 2017. Transportation Infrastructure Project Evaluation:
- Transforming CBA to Include a Life Cycle Perspective. Handb. Sustain. Sci. Res. 745–771.
- 856 https://doi.org/10.1007/978-3-319-63007-6\_46
- Kahn, M.E., 2007. Environmental disasters as risk regulation catalysts? The role of Bhopal,
- Chernobyl, Exxon Valdez, Love Canal, and Three Mile Island in shaping U.S. environmental
- law. J. Risk Uncertain. 35, 17–43. https://doi.org/10.1007/s11166-007-9016-7
- Keeney, R.L., 1982. Decision analysis: an overview. Oper. Res. 30, 803–838.
- Keeney, R.L., Raiffa, H., 1993. Decisions With Multiple Objectives–Preferences and Value
- Tradeoffs. Cambridge University Press, Cambridge & New York.
- Kelman, S., 1981. Cost-Benefit Analysis An Ethical Critique. Regulation 33–40.
- Kimball, M., Chester, M., Gino, C., Reyna, J., 2013. Assessing the Potential for Reducing Life-
- Cycle Environmental Impacts through Transit-Oriented Development Infill along Existing
- Light Rail in Phoenix. J. Plan. Educ. Res. 33, 395–410.
- 867 https://doi.org/10.1177/0739456X13507485
- Kiureghian, A. Der, Ditlevsen, O., 2009. Aleatory or epistemic? Does it matter? Struct. Saf. 31,
- 869 105–112. https://doi.org/10.1016/j.strusafe.2008.06.020
- Kloepffer, W., 2008. Life cycle sustainability assessment of products. Int. J. Life Cycle Assess. 13,
- 871 89–95.
- Klüppelberg, C., Straub, D., Welpe, I., 2014. Risk-A Multidisciplinary introduction.
- 873 https://doi.org/10.1007/978-3-319-04486-6
- Lai, E., Lundie, S., Ashbolt, N.J., 2008. Review of multi-criteria decision aid for integrated

- sustainability assessment of urban water systems. Urban Water J. 5, 315–327.
- 876 https://doi.org/10.1080/15730620802041038
- 877 Levasseur, A., Lesage, P., Margni, M., Deschênes, L., Samson, R., 2010. Considering time in LCA:
- dynamic LCA and its application to global warming impact assessments. Environ. Sci.
- 879 Technol. 44, 3169–74. https://doi.org/10.1021/es9030003
- Linkov, I., Seager, T.P., 2011. Coupling Multi-Criteria Decision Analysis, Life-Cycle Assessment,
- and Risk Assessment for Emerging Threats 5068–5074. https://doi.org/10.1021/es100959q
- Linkov, I., Trump, B.D., Wender, B.A., Seager, T.P., Kennedy, A.J., Keisler, J.M., 2017. Integrate
- life-cycle assessment and risk analysis results, not methods. Nat. Nanotechnol. 12, 740–743.
- https://doi.org/10.1038/nnano.2017.152
- Linneberg, P., Puddicombe, R., Castlo, D., 2014. Life-cycle assessment tool for railway
- infrastructure. Bridg. Maintenance, Safety, Manag. Life Ext. 1064–1068.
- 887 Lloyd, S.M., Ries, R., 2007. Characterizing, propagating, and analyzing uncertainty in Life-Cycle
- Assessment: A survey of quantitative approaches. J. Ind. Ecol. 11, 161–181.
- https://doi.org/10.1162/jiec.2007.1136
- 890 Loiseau, E., Aissani, L., Le Féon, S., Laurent, F., Cerceau, J., Sala, S., Roux, P., 2018. Territorial
- Life Cycle Assessment (LCA): What exactly is it about? A proposal towards using a common
- terminology and a research agenda. J. Clean. Prod. 176, 474–485.
- 893 https://doi.org/10.1016/j.jclepro.2017.12.169
- 894 Lombardi, L., Tribioli, L., Cozzolino, R., Bella, G., 2017. Comparative environmental assessment
- of conventional, electric, hybrid, and fuel cell powertrains based on LCA. Int. J. Life Cycle
- 896 Assess. 22, 1989–2006. https://doi.org/10.1007/s11367-017-1294-y
- Lotteau, M., Loubet, P., Pousse, M., Dufrasnes, E., Sonnemann, G., 2015. Critical review of life
- cycle assessment (LCA) for the built environment at the neighborhood scale. Build. Environ.
- 93, 165–178. https://doi.org/10.1016/j.buildenv.2015.06.029
- 900 Manzo, S., Salling, K.B., 2016. Integrating Life-cycle Assessment into Transport Cost-benefit
- Analysis, in: Transportation Research Procedia. pp. 273–282.
- 902 https://doi.org/10.1016/j.trpro.2016.05.064
- 903 Martin, C., Ruperd, Y., Legret, M., 2007. Urban stormwater drainage management: The
- development of a multicriteria decision aid approach for best management practices. Eur. J.
- 905 Oper. Res. 181, 338–349. https://doi.org/10.1016/j.ejor.2006.06.019
- 906 Merz, B., Aerts, J., Arnbjerg-Nielsen, K., Baldi, M., Becker, A., Bichet, A., Blöschl, G., Bouwer,
- 907 L.M., Brauer, A., Cioffi, F., Delgado, J.M., Gocht, M., Guzzetti, F., Harrigan, S., Hirschboeck,
- 908 K., Kilsby, C., Kron, W., Kwon, H.H., Lall, U., Merz, R., Nissen, K., Salvatti, P.,
- Swierczynski, T., Ulbrich, U., Viglione, A., Ward, P.J., Weiler, M., Wilhelm, B., Nied, M.,
- 910 2014. Floods and climate: emerging perspectives for flood risk assessment and management.
- 911 Nat. Hazards Earth Syst. Sci. 14, 1921–1942. https://doi.org/10.5194/nhess-14-1921-2014
- Meyer, V., Becker, N., Markantonis, V., Schwarze, R., Van Den Bergh, J.C.J.M., Bouwer, L.M.,
- Bubeck, P., Ciavola, P., Genovese, E., Green, C., Hallegatte, S., Kreibich, H., Lequeux, Q.,

- Logar, I., Papyrakis, E., Pfurtscheller, C., Poussin, J., Przyluski, V., Thieken, A.H., Viavattene,
- 915 C., 2013. Review article: Assessing the costs of natural hazards-state of the art and knowledge
- 916 gaps. Nat. Hazards Earth Syst. Sci. 13, 1351–1373. https://doi.org/10.5194/nhess-13-1351-
- 917 2013
- 918 Mishan, E.J., Quah, E., 2007. Cost-Benefit Analysis, fifth edit. ed. Routledge.
- Møller, F., Slentø, E., Frederiksen, P., 2013. Integrated well-to-wheel assessment of biofuels
- combining energy and emission LCA and welfare economic Cost Benefit Analysis. Biomass
- 921 and Bioenergy 60, 41–49. https://doi.org/10.1016/j.biombioe.2013.11.001
- 922 Motarjemi, Y., Moy, G., Todd, E., 2014. Encyclopedia of Food Safety. Elsevier.
- 923 Munda, G., 2005. Multiple criteria decision analysis and sustainable development. Int. Ser. Oper.
- 924 Res. Manag. Sci. https://doi.org/10.1007/0-387-23081-5\_23
- Norris, G.A., 2001. Integrating Life Cycle Cost Analysis and LCA. Int. J. Life Cycle Assess. 6,
- 926 118–120.
- 927 OECD, 2015. Guidance manual towards the integration of risk assessment into life cycle
- 928 assessment of nano-enabled applications.
- Olsen, S.I., Christensen, F.M., Hauschild, M., Pedersen, F., Larsen, H.F., Tørsløv, J., 2001. Life
- cycle impact assessment and risk assessment of chemicals A methodological comparison.
- 931 Environ. Impact Assess. Rev. 21, 385–404. https://doi.org/10.1016/S0195-9255(01)00075-0
- Raiffa, H., Schlaifer, R., 1961. Applied Statistical Decision Theory. Harvard Press.
- Rasouli, S., Timmermans, H., 2012. Uncertainty in travel demand forecasting models: literature
- review and research agenda. Transp. Lett. Int. J. Transp. Res. 4, 55–73.
- 935 https://doi.org/10.3328/TL.2012.04.01.55-73
- Ribera, G., Clarens, F., Martínez-Lladó, X., Jubany, I., V.Martí, Rovira, M., 2014. Life cycle and
- human health risk assessments as tools for decision making in the design and implementation
- of nanofiltration in drinking water treatment plants. Sci. Total Environ. 466–467, 377–386.
- 939 https://doi.org/10.1016/j.scitotenv.2013.06.085
- P40 Roy, P., Nei, D., Orikasa, T., Xu, Q., Okadome, H., Nakamura, N., Shiina, T., 2009. A review of
- life cycle assessment (LCA) on some food products. J. Food Eng. 90, 1–10.
- 942 https://doi.org/10.1016/j.jfoodeng.2008.06.016
- 943 Sala, S., Farioli, F., Zamagni, A., 2013. Progress in sustainability science: Lessons learnt from
- current methodologies for sustainability assessment: Part 1. Int. J. Life Cycle Assess. 18,
- 945 1653–1672. https://doi.org/10.1007/s11367-012-0508-6
- 946 Salling, K.B., Leleur, S., 2015. Accounting for the inaccuracies in demand forecasts and
- construction cost estimations in transport project evaluation. Transp. Policy 38, 8–18.
- 948 https://doi.org/10.1016/j.tranpol.2014.11.006
- 949 Sen, B., Ercan, T., Tatari, O., 2017. Does a battery-electric truck make a difference? Life cycle
- emissions, costs, and externality analysis of alternative fuel-powered Class 8 heavy-duty trucks
- 951 in the United States. J. Clean. Prod. 141, 110–121.

- 952 https://doi.org/10.1016/j.jclepro.2016.09.046
- 953 Spatari, S., Yu, Z., Montalto, F.A., 2011. Life cycle implications of urban green infrastructure.
- 954 Environ. Pollut. 159, 2174–2179. https://doi.org/10.1016/j.envpol.2011.01.015
- 955 Stylianou, K.S., Heller, M.C., Fulgoni, V.L., Ernstoff, A.S., Keoleian, G.A., Jolliet, O., 2016. A life
- cycle assessment framework combining nutritional and environmental health impacts of diet: a
- 957 case study on milk. Int. J. Life Cycle Assess. 21, 734–746. https://doi.org/10.1007/s11367-
- 958 015-0961-0
- Tsang, M.P., Bates, M.E., Madison, M., Linkov, I., 2014. Bene fits and Risks of Emerging
- Technologies: Integrating Life Cycle Assessment and Decision Analysis To Assess Lumber
- Treatment Alternatives. https://doi.org/10.1021/es501996s
- 962 UNEP, 2014. Sustainable Consumption and Production (SCP) targets and indicators and the SDGs.
- van der Goot, A.J., Pelgrom, P.J.M., Berghout, J.A.M., Geerts, M.E.J., Jankowiak, L., Hardt, N.A.,
- Keijer, J., Schutyser, M.A.I., Nikiforidis, C. V, Boom, R.M., 2016. Concepts for further
- sustainable production of foods. J. Food Eng. 168, 42–51.
- 966 https://doi.org/http://dx.doi.org/10.1016/j.jfoodeng.2015.07.010
- van Zelm, R., Huijbregts, M., 2013. Quantifying the trade-off between parameter and model
- structure uncertainty in life cycle impact assessment. Environ. Sci. Technol. 47, 9274–80.
- 969 https://doi.org/10.1021/es305107s
- 970 Vose, D.J., 1998. The application of quantitative risk assessment to microbial food safety. J. Food 971 Prot. 61, 640–648.
- Walker, W.E., Harremoëes, P., Rotmans, J.P., van der Sluijs, J.P., van Asselt, M.B.A., Janssen, P.,
- Krayer Von Krauss, M.P., 2003. Defining uncertainty: a conceptual basis for uncertainty
- 974 management. Integr. Assess. 4, 5–17. https://doi.org/10.1076/iaij.4.1.5.16466
- Welsh-huggins, S.J., Liel, A.B., 2017. A life-cycle framework for integrating green building and
- hazard-resistant design: examining the seismic impacts of buildings with green roofs
- examining the seismic impacts of buildings with green roofs. Struct. Infrastruct. Eng. 2479, 1–
- 978 15. https://doi.org/10.1080/15732479.2016.1198396
- Wernet, G., Bauer, C., Steubing, B., Reinhard, J., Moreno-Ruiz, E., Weidema, B., 2016. The
- ecoinvent database version 3 (part I): overview and methodology. Int. J. Life Cycle Assess. 21,
- 981 1218–1230. https://doi.org/10.1007/s11367-016-1087-8
- 982 WHO, 1995. Application of risk analysis to food standards issues. Geneva, Switzland.
- 283 Zhou, Q., Mikkelsen, P.S., Halsnæs, K., Arnbjerg-Nielsen, K., 2012. Framework for economic
- pluvial flood risk assessment considering climate change effects and adaptation benefits. J.
- 985 Hydrol. 414–415, 539–549. https://doi.org/10.1016/j.jhydrol.2011.11.031
- 2986 Zijp, M.C., Waaijers-van der Loop, S.L., Heijungs, R., Broeren, M.L.M., Peeters, R., Van
- Nieuwenhuijzen, A., Shen, L., Heugens, E.H.W., Posthuma, L., 2017. Method selection for
- sustainability assessments: The case of recovery of resources from waste water. J. Environ.
- 989 Manage. 197, 221–230. https://doi.org/10.1016/j.jenvman.2017.04.006

Vitae 991 992 Yan Dong is a Postdoc at quantitative assessment of sustainability in the Technical University of 993 Denmark. She has worked on methodology development of life cycle assessment (LCA) during her 994 Ph.D. Her current research focus is to apply quantitative sustainability assessment in decision making. 995 This includes developing harmonized metrics between sustainability assessment approaches and 996 other decision making tools, monetizing environmental impacts, and improving uncertainty treatment 997 in LCA. 998 999 Simona Miraglia is an assistant professor at Aalborg University within the division of Reliability, 1000 Dynamics and Marine Engineering at the Civil Engineering Department. Her background is in 1001 computational mechanics, uncertainty quantification for structural reliability and risk analysis for 1002 infrastructure systems management and she has been working in applied research and consultancy 1003 for the public sector. Her research focus is on statistical decision theory, system resilience modelling 1004 and integration of sustainability and risk for decision support and policy making. 1005 1006 Stefano Manzo is a Postdoc at the Technical University of Denmark within the domains of Transport 1007 modelling and project evaluation. His current research area is on combining quantitative sustainability 1008 and model uncertainty assessment methods with standard transport projects evaluation frameworks. 1009 The overall aim is to provide decision takers with more sustainability oriented tools, including the 1010 information about the uncertainty related to the different framework components. 1011 1012 Stylianos Georgiadis is a Postdoctoral fellow in Applied Mathematics at Technical University of Denmark within statistics and data Analysis. His research interests include uncertainty quantification 1013 1014 in risk management, life cycle assessment and decision analysis; and stochastic and statistical 1015 modelling with application in urban water systems, food risk assessment, structures, reliability and queueing models. 1016 1017 1018 Hjalte Jomo Danielsen Sørup is an assistant professor at the Technical University of Denmark within 1019 Urban Water Systems Modelling. His main research area is on combining risk and quantitative

sustainability assessments for flood risk assessment to develop decision support tools that help

decision makers take more sustainable decisions in the light of the associated risks and uncertainties.

He has also been working intensively with input uncertainty for such models, especially on rainfall

1020

1021

1022

1023

1024

in a changed climate.

Elena Boriani is Postdoc at the Technical University of Denmark within GDSI and National Food Institute, Department Research Group for Genomic Epidemiology. Elena has been working with in silico methodologies to assess chemical compounds toxicity and physical chemical properties and she is now applying these methodologies to food case studies. Her research interests are also in the field of public health using system thinking analysis to overview transdisciplinary projects.

Tine Hald is a professor in translational epidemiology, at national food institute in Technical university of Denmark. Her work focuses on research and development of mathematical models for explaining the transmission and assessing the burden of zoonoses and foodborne diseases, including methods for identifying and prioritizing interventions. Tine has been pioneering the international development and application of methods for source attribution of foodborne diseases. Tine is a core member of the World Health Organisations' (WHO) Foodborne disease Epidemiology Reference Group (FERG) and from 2009-2015, she was a member of the European Food Safety Authority (EFSA) expert panel on biological hazards (BIOHAZ).

Sebastian Thöns is heading the research group of Engineering Risk and Decision Analysis (ERDA) at Technical University of Denmark (DTU) associated to the Department of Civil Engineering. His work is focussed on Value of Information analyses working on progressing fundamental research and engineering applications. He is active in several European projects and interdisciplinary research and networking projects. He acts as an Academic Board Member of the Global Decision Support Initiative (GDSI) and a Scientific Advisor of the Danish Hydrocarbon Research and Technology Centre (DHRTC). Since 2015 he chairs the COST Action TU1402 on Quantifying the Value of Structural Health Monitoring.

Michael Z. Hauschild is professor in quantitative assessment of sustainability at the Technical University of Denmark (DTU) and has worked on the development of methods for sustainability assessment of products and technologies for more than 20 years. He has an extensive experience in the development of metrics and indicators for sustainability, and served as chair on consecutive working groups under UNEP-SETAC Life Cycle Initiative developing the recommended scientific consensus model USEtox (<a href="https://www.usetox.org">www.usetox.org</a>) for assessment of chemical impacts on health and environment. He leads the division on Quantitative Sustainability Assessment at Management Engineering Department of DTU.